निवेशक संबंध विभाग प्रधान कार्यालय, स्टार हाउस, सी-5, जी ब्लॉक 8 वा माला, बांद्रा कुर्ला संकुल बांद्रा पूर्व, मुंबई 400 051 फोन – 22-66684490 फ़ैक्स-022- 66684491 ईमेल: headoffice.share@bankofindia.co.in



INVESTOR RELATIONS DEPARTMENT HEAD OFFICE

Star House, C-5, "G" Block 8th Floor (East Wing), Bandra- Kurla Complex Bandra (East)

Mumbai – 400 051

Phone: (022)- 6668 4490 Fax: (022)- 6668 4491

Email: headoffice.share@bankofindia.co.in

Date: 19.11.2017

Ref No.:HO:IRD:RB:2017-18:395

The Vice President – Listing Department, National Stock Exchange of India Ltd., Exchange Plaza, Bandra Kurla Complex, Bandra East, Mumbai 400 051. The Vice-President – Listing Department, BSE Ltd., 25, P.J. Towers, Dalal Street, Mumbai 400 001.

Dear Sir,

#### **UPDATED INVESTOR PRESENTATION**

Pursuant to Regulation 30 read with point 15 of Para A of Part A of Schedule III and regulation 46(2)(o) of SEBI (Listing Regulations and Disclosure Requirements) regulations, 2015, we hereby submit the updated Investor Presentation for appropriate dissemination. We also wish to inform that the schedules of the financial/institutional investor meets are as follows:

Date	Venue	Particulars
20.11.2017	Chennai	Meeting with certain financial /
		institutional investors

Note: The above meeting schedules are subject to change. Changes may happen due to exigencies, logistical disorders and last minute schedule conflicts on the part of Investors and / or the Bank of India.

Presentation is also made available on the Bank's website (www.bankofindia.co.in)

This is for your information and record.

Thanking you,

Yours faithfully,

(Rajeev Bhatia) Company Secretary

Encl: As Above.







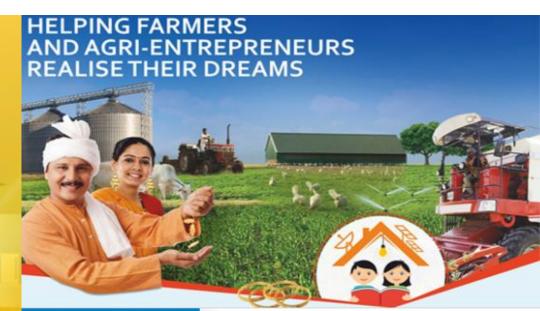


# **CORPORATE PRESENTATION – NOVEMBER 2017**



## Unlock A World of Privileges!

Bank of India Business Debit, a card created with a special attention to help you manage all your business needs



## **DISCLAIMER**



This presentation has been prepared by Bank of India (the "Bank"), for general information purposes only, without regard to any specific objectives, suitability, financial situations and needs of any particular person and does not constitute any recommendation or form part of any offer or invitation, directly or indirectly, in any manner, or inducement to sell or issue, or any solicitation of any offer to purchase or subscribe for, any securities of the Bank, nor shall it or any part of it or the fact of its distribution form the basis of, or be relied on in connection with, any contract or commitment therefor. This presentation does not solicit any action based on the material contained herein. Nothing in this presentation is intended by the Bank to be construed as legal, accounting or tax advice.

This presentation has been prepared by the Bank based upon information available in the public domain. This presentation has not been approved and will not or may not be reviewed or approved by any statutory or regulatory authority in India or by any Stock Exchange in India. This presentation may include statements which may constitute forward-looking statements. The actual results could differ materially from those projected in any such forward-looking statements because of various factors. The Bank assumes no responsibility to publicly amend, modify or revise any forward-looking statements, on the basis of any subsequent developments, information or events, or otherwise. Please note that the financial and the operational numbers mentioned in this presentation have been taken from the relevant annual reports and the investor presentations available on the website of the Bank and have not been separately or independently verified by the auditors of the Bank.

This presentation contains certain forward-looking statements relating to the business, financial performance, strategy and results of the Bank and/or the industry in which it operates. Forward-looking statements are statements concerning future circumstances and results, and any other statements that are not historical facts, sometimes identified by the words including, without limitation "believes", "expects", "predicts", "intends", "projects", "plans", "estimates", "aims", "foresees", "anticipates", and similar expressions. The forward-looking statements, including those cited from third party sources, contained in this presentation are based on numerous assumptions and are uncertain and subject to risks. A multitude of factors including, but not limited to, changes in demand, competition and technology, can cause actual events, performance or results to differ significantly from any anticipated development. Neither the Bank nor its affiliates or advisors or representatives nor any of its or their parent or subsidiary undertakings or any such person's officers or employees guarantees that the assumptions underlying such forward-looking statements are free from errors nor does either accept any responsibility for the future accuracy of the forward-looking statements contained in this presentation or the actual occurrence of the forecasted developments. Forward-looking statements speak only as of the date of this presentation and are not guarantees of future performance. As a result, the Bank expressly disclaims any obligation or undertaking to release any update or revisions to any forward-looking statements in this presentation as a result of any change in expectations or any change in events, conditions, assumptions or circumstances on which these forward looking statements are based. Given these uncertainties and other factors, viewers of this presentation are cautioned not to place undue reliance on these forward-looking statements.

The information contained in these materials has not been independently verified. None of the Bank, its directors, promoter or affiliates, nor any of its or their respective employees, advisers or representatives or any other person accepts any responsibility or liability whatsoever, whether arising in tort, contract or otherwise, for any errors, omissions or inaccuracies in such information or opinions or for any loss, cost or damage suffered or incurred howsoever arising, directly or indirectly, from any use of this presentation or its contents or otherwise in connection with this presentation, and makes no representation or warranty, express or implied, for the contents of this presentation including its accuracy, fairness, completeness or verification or for any other statement made or purported to be made by any of them, or on behalf of them, and nothing in this presentation or at this presentation shall be relied upon as a promise or representation in this respect, whether as to the past or the future. Past performance is not a guide for future performance. The information contained in this presentation is current, and if not stated otherwise, made as of the date of this presentation. The Bank undertakes no obligation to update or revise any information in this presentation as a result of new information, future events or otherwise. Any person/ party intending to provide finance/ invest in the shares/ businesses of the Bank shall do so after seeking their own professional advice and after carrying out their own due diligence procedure to ensure that they are making an informed decision.

This presentation is not a prospectus, a statement in lieu of a prospectus, an offering circular, an advertisement or an offer document under the Companies Act, 2013, as amended, the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009, as amended, or any other applicable law in India.

This presentation is strictly confidential and may not be copied or disseminated, in whole or in part, and in any manner or for any purpose. No person is authorized to give any information or to make any representation not contained in or inconsistent with this presentation and if given or made, such information or representation must not be relied upon as having been authorized by any person. Failure to comply with this restriction may constitute a violation of the applicable securities laws. Neither this document nor any part or copy of it may be distributed, directly or indirectly, in the United States. The distribution of this document in certain jurisdictions may be restricted by law and persons in to whose possession this presentation comes should inform themselves about and observe any such restrictions. By reviewing this presentation, you agree to be bound by the foregoing limitations. You further represent and agree that you are located outside the United States and you are permitted under the laws of your jurisdiction to receive this presentation.

This presentation is not an offer to sell or a solicitation of any offer to buy the securities of the Bank in the United States or in any other jurisdiction where such offer or sale would be unlawful. Securities may not be offered, sold, resold, pledged, delivered, distributed or transferred, directly or indirectly, in to or within the United States absent registration under the United States Securities Act of 1933, as amended (the "Securities Act"), except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act and in compliance with any applicable securities laws of any state or other jurisdiction of the United States. The Bank's securities have not been and will not be registered under the Securities Act.

You may not retain a copy of this material. By reviewing this material you acknowledge and agree to be bound by the foregoing.

# **AGENDA**



- 1 BANK OF INDIA OVERVIEW
- 2 KEY INVESTMENT HIGHLIGHTS
- **3** GROWTH STRATEGIES
- 4 FINANCIAL STATEMENTS

# **H1 FY18 HIGHLIGHTS: IMPROVED PERFORMANCE**



**Gross Deposits** 

INR 5,437 bn

**Global Advances** 

INR 3,907 bn

Net Interest Income

INR 54 bn

**Net Profit** 

INR 3 bn

INR Bn

FY 2017 5,400 FY 2016 5,130 INR Bn

FY 2017 3,938

FY 2016 3,817

INR Bn

FY 2017 118

FY 2016 117

INR Bn

FY 2017 (16)

FY 2016 (61)

**Cost of Deposit** 

4.6%

FY 2017	4.8%
FY 2016	5.3%

CET-1

**7.21%** 

FY 2017	7.17%
FY 2016	7.97%

**PCR** 

65.23%

FY 2017	61.47%
FY 2016	51.14%

**GNPA** 

12.62%

FY 2017	13.22%	
FY 2016	13.07%	

H1 FY18 numbers are on standalone basis

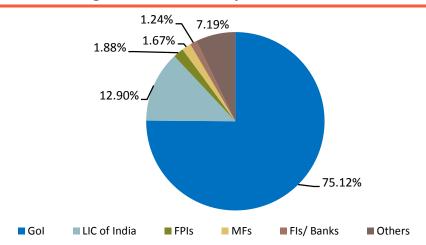
## **BANK OF INDIA AT A GLANCE**



#### **Bank Overview**

- One of the leading public sector commercial banks in India in terms of total advances in FY17
- Among the top 5 public sector banks in terms of assets as on March 31,
  2017 as per the data published by Indian Banks' Association
- Principal banking operations include:
  - Corporate Banking Comprises a variety of fund & non-fund based banking activities for private and public sector enterprises
  - Retail Banking Comprises deposit and loan products for individuals
  - MSME Banking Includes loans to enterprises engaged in manufacturing and service activities
  - Agricultural Banking Caters to farmers and agri entrepreneurs through short, medium and long term products
  - International Banking Caters to NRI customers and to industrial enterprises engaged in import and export
  - Other services Includes treasury operations and services such as government related services, mutual fund products, general and health insurance products, bancassurance etc

#### Shareholding Pattern As On September 30, 2017



#### **Awards & Accolades**



 $2^{\mbox{\scriptsize nd}}$  most trusted Bank in the PSU Bank category by Economic Times



Best bank for Managing IT ecosystem among large banks



Best Bank award for electronic payments among large banks



Best Performer in Currency Derivative Segment for FY17 by BSE



Market Achievers Award by NSE in Currency Derivatives Segment amongst PSU Banks



Awarded as 'The Most Efficient Bank in Kenya' by 'Think Business'

# **AGENDA**



- 1 BANK OF INDIA OVERVIEW
- 2 KEY INVESTMENT HIGHLIGHTS
- **3** GROWTH STRATEGIES
- 4 FINANCIAL STATEMENTS

## **KEY INVESTMENT HIGHLIGHTS**



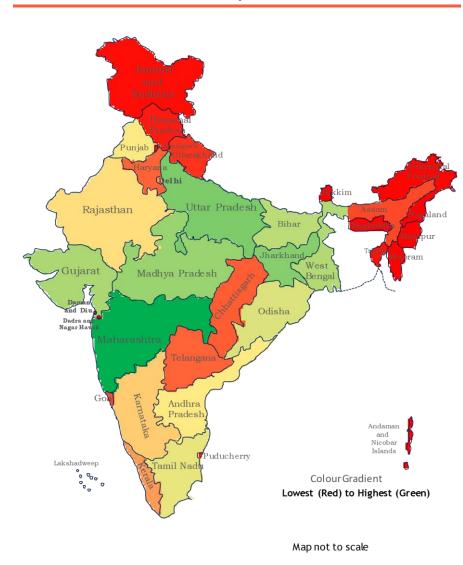
- 1 Wide Distribution Network Across India
- Significant International Presence And Cross Selling Opportunities
- 3 Stable Liability Franchise
- 4 Diversified Credit Portfolio
- 5 Prudent Credit Management And Asset Quality Supervision
- 6 Professional and Experienced Board



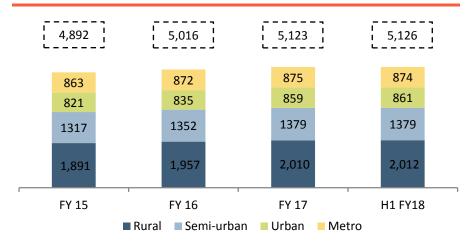
# WIDE DISTRIBUTION NETWORK ACROSS INDIA (1/2)



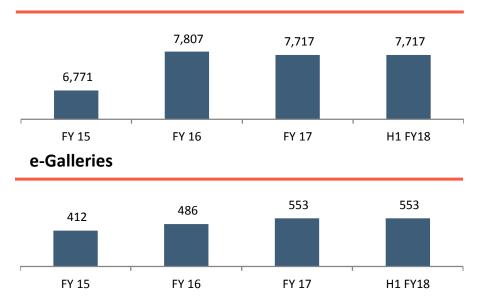
## Pan India Network As On September 30, 2017



#### **Domestic Branch Network**



#### **Domestic ATM Network**

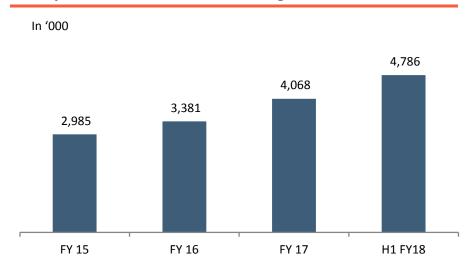




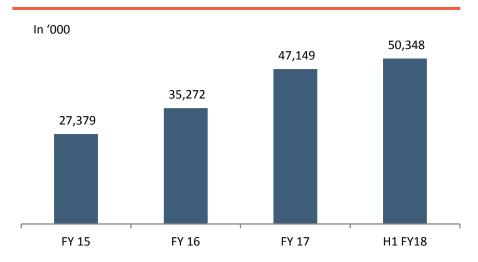
# WIDE DISTRIBUTION NETWORK ACROSS INDIA (2/2)



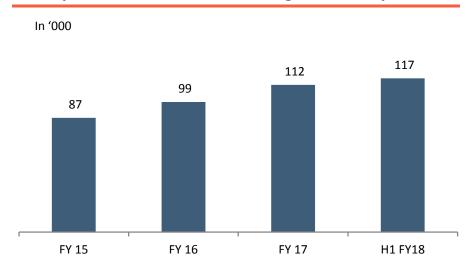
## **Sharp Increase In Internet Banking Users - Retail**



#### **Increase In Debit Cards Issued**



#### **Sharp Increase In Internet Banking Users - Corporate**



### **Sharp Increase In Mobile Banking Users**





# SIGNIFICANT INTERNATIONAL PRESENCE & CROSS SELLING OPPORTUNITIES

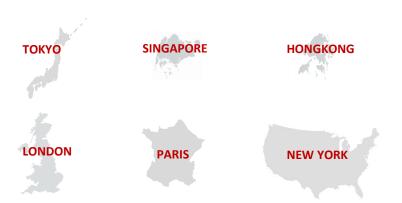


#### **International Presence**

# **Cross Selling Opportunities**

#### **Presence in Key Global Financial Centres**

#### **Bancassurance Partners**



Star Union Dai-ichi Life Insurance Star Health Insurance

**National Insurance** 

Reliance General Insurance

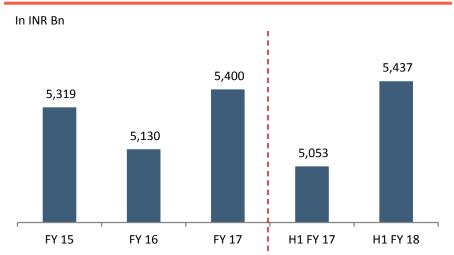
- Presence in
  - 61 offices in 22 countries
  - 4 representatives offices, 5 subsidiaries and
  - 1 Joint Venture
- International operations are supported by a network of 217 authorized dealer branches in India
- Foreign operations contributed 28.80% of total advances as of September 30, 2017

- Distributes Mutual Fund Products
- Portfolio Management Services through Subsidiaries
- Merchant Banking & Depository Participant Services to large and mid-corporate customer base
- Collection of broker turnover stamp duty on behalf of various state governments

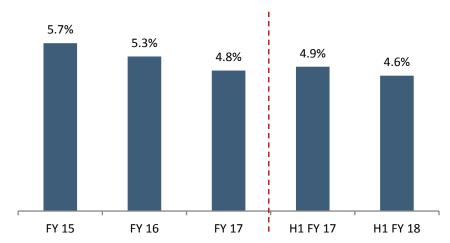
# **STABLE LIABILITY FRANCHISE**



## **Global Deposits**

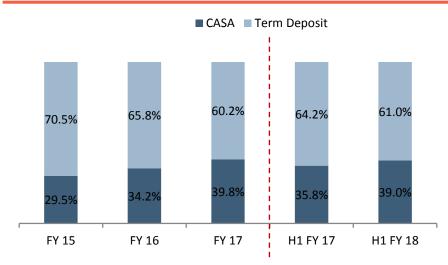


## **Cost Of Deposits**

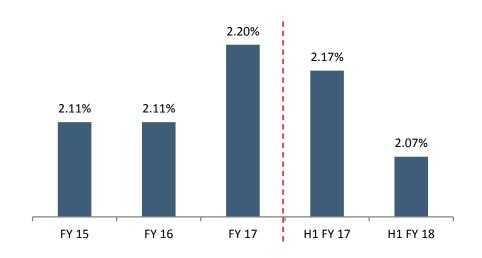


H1 FY18 numbers are on standalone basis

## **Deposit Mix – Improving CASA Share**



#### **Trend In NIM**



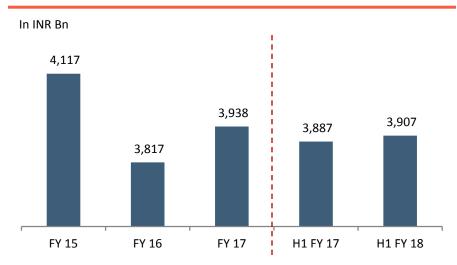


# **DIVERSIFIED CREDIT PORTFOLIO**

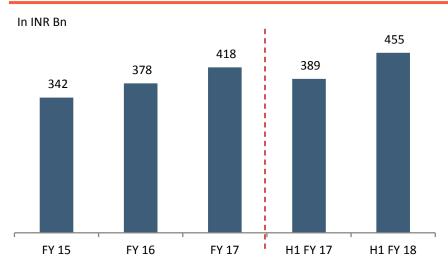


12

#### **Global Advances**

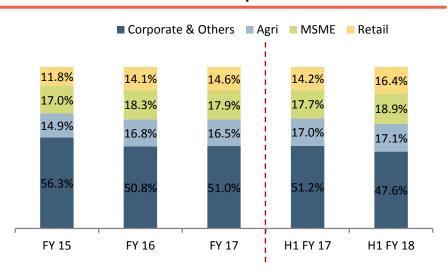


## **Consistently Growing Domestic Retail Advances**

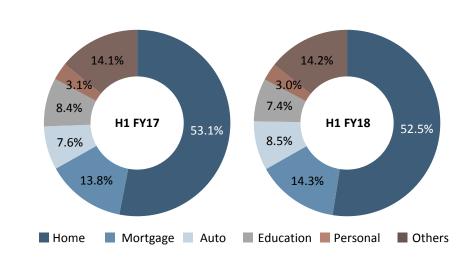


H1 FY18 numbers are on standalone basis

#### Advances Mix - Reduction of Corporate Share In The Mix



#### **Retail Advances Mix**

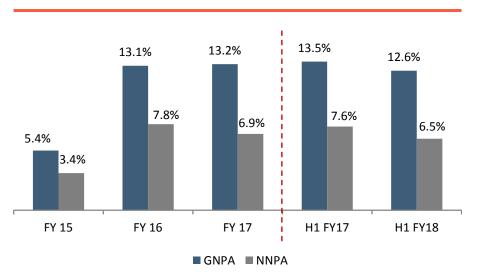




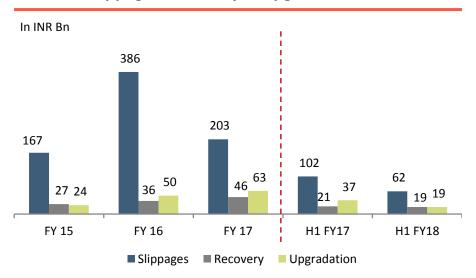
# PRUDENT CREDIT MANAGEMENT & ASSET QUALITY SUPERVISION (1/2)



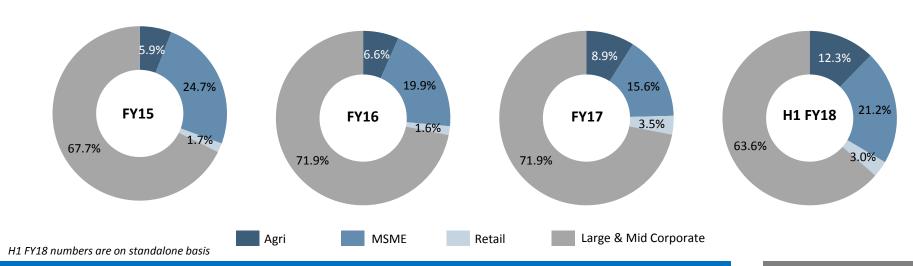
#### **GNPA & NNPA Trend**



### **Trend In Slippages, Recovery & Upgradation**



#### Category Wise NPA As A % Of Gross NPA (Domestic)



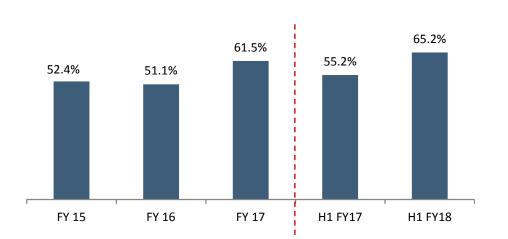


# PRUDENT CREDIT MANAGEMENT & ASSET QUALITY SUPERVISION (2/2)

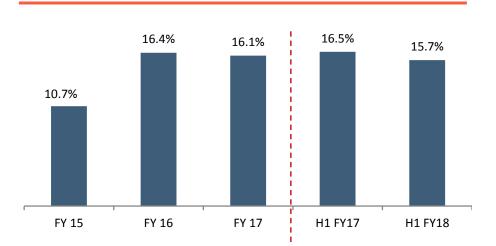


14

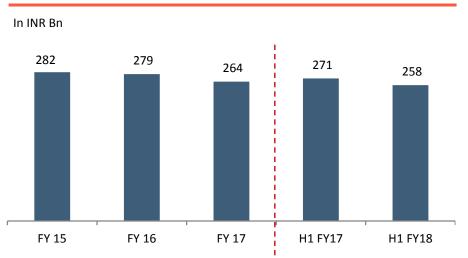
## **Provision Coverage Ratio**



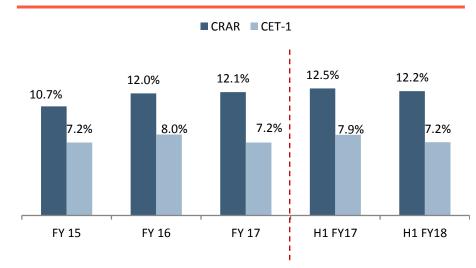
#### **Stressed Assets Ratio**



## **Restructured Advances (Domestic)**



## **Capital Adequacy**



H1 FY18 numbers are on standalone basis

## PROFESSIONAL AND EXPERIENCED BOARD





#### G Padmanabhan, Non-Executive Chairman

- PG in Economics from Kerala and MBA from Birmingham University, U.K.
- He has served as an Executive Director of RBI



#### Dinabandhu Mohapatra, MD & CEO

- Has over 31 years of experience in various areas of banking
- Post Graduate in Economics and Bachelor in Law
- Was the head of Hong Kong and Singapore branches of the Bank of India and Executive Director of Canara Bank



#### Neelam Damodharan, Executive Director

- Science graduate, CAIIB and Diploma Holder in Financial Management
- Was Chief Executive, US Operations, Bank of Baroda
- Over 34 years of banking experience



#### Atanu Kumar Das, Executive Director

- Post Graduate in Economics in Applied Economics and NET holder from UGC
- 23 years of banking experience at policy and operational levels
- Was the DGM of Vijaya Bank in the Lucknow region



#### Chintapalli Gayatri Chaitanya, Executive Director

- Postgraduate in agriculture and CAIIB
- Has over 32 years career with the Bank and was Chief Executive of Bank of India Singapore center covering Singapore, Cambodia, Vietnam, Indonesia & Myanmar



#### Girish Chandra Murmu, Govt. Nominee Director

- He is 1985 batch of Indian Administrative Service Officer of Gujarat Cadre
- Has a Post Graduate degree in Political Science and an MBA
- Currently he is Additional Secretary, DFS, Ministry of Finance, Gol



#### Rosemary Sebastian, RBI Nominee Director

- Currently the CGM of RBI in Mumbai
- Post Graduate from Osmania University and has Diploma in Treasury Investment and Risk Management



#### Veni Thapar, Part-time Non-official Director

- CA from ICAI, Cost Accountant from ICWAI and a certificate holder from Information Systems Audit and Control Association
- She is a practicing Chartered Accountant



#### Debabrata Sarkar, Shareholder Director

- Served as the Chairman and Managing Director of Union Bank of India and also as an Executive Director of Allahabad Bank
- Post Graduate in Commerce, and a member of ICAI



#### D. Harish, Shareholder Director

Holds a PG Diploma in Personnel Management & Industrial Relations

15

Currently he is a leadership coach & organization consultant

# **AGENDA**

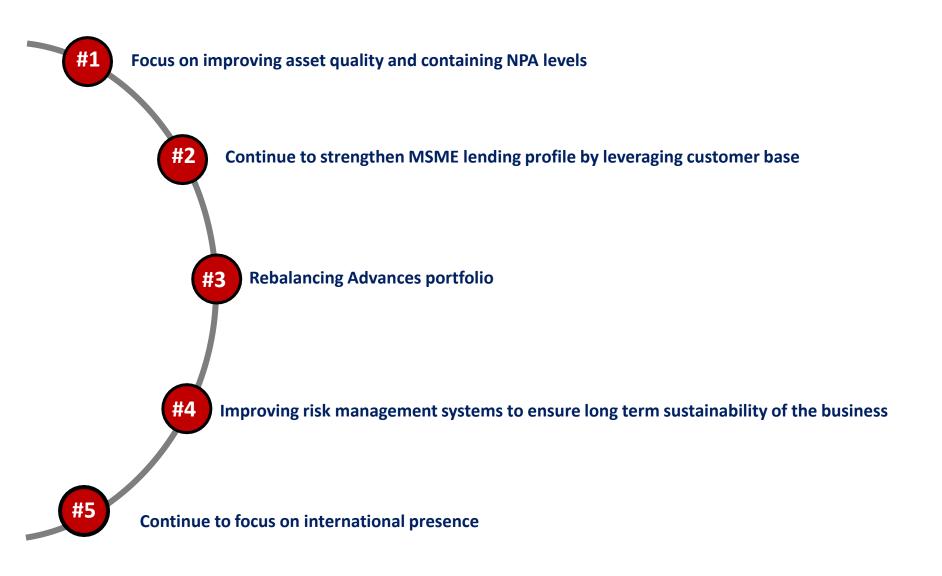


16

- 1 BANK OF INDIA OVERVIEW
- 2 KEY INVESTMENT HIGHLIGHTS
- **3** GROWTH STRATEGIES
- 4 FINANCIAL STATEMENTS

## **FUTURE GROWTH STRATEGIES**





## **FUTURE GROWTH STRATEGIES – KEY INITIATIVES TAKEN**



- ♣ Bank has embarked on upgrading technology through a project called 'Star Mahashakti' requiring investment to the tune of Rs. 2,000 million
- → Bank is focusing on expanding alternate delivery channels by providing simple and secure internet banking, mobile banking products, e-galleries etc to the customers
- ♣ Bank has appointed 112 Area Managers to focus on the major issues facing the Bank improving CASA, Retail credit growth, reducing slippages, recovery from NPA accounts, and alternate delivery channels
- ♣ Bank has started a vertical named 'Star Prime' where officials will focus on providing special services to the top 200 borrowers of the Bank
- ♣ Bank has set up a special recovery vertical to ensure expeditious resolution of impaired assets
- ♣ Project 'Star Connect' has been introduced to improve connect with customers at ground level
- ♣ Bank has started a project named 112 Star Digi to set up digital branches of the future

# **AGENDA**



19

- 1 BANK OF INDIA OVERVIEW
- 2 KEY INVESTMENT HIGHLIGHTS
- **3** GROWTH STRATEGIES
- 4 FINANCIAL STATEMENTS

# **STANDALONE FINANCIALS**



## **Balance Sheet Summary**

In Rs. million

	FY 15	FY16	FY17	H1 FY18
Cash & Balances with RBI	271,700.33	339,616.15	273,476.62	205,840.45
Balances with Bank & Money at Call & Short Notice	455,101.88	651,796.85	685,402.91	845,948.98
Investments	1,197,920.48	1,188,489.12	1,278,268.63	1,283,046.30
Advances	4,020,255.47	3,591,889.59	3,664,816.67	3,645,022.12
Fixed Assets	58,855.35	84,803.11	84,618.58	84,020.44
Other Assets	183,144.06	242,544.45	276,509.26	217,974.17
Total Assets	6,186,977.57	6,099,139.27	6,263,092.67	6,281,852.46
Paid-up Capital	6,656.48	8,172.92	10,554.34	11,852.85
Reserves & Surplus	307,810.91	301,962.81	297,097.23	315,606.60
Share application money pending allotment	-	13,036.48	17,219.18	-
Deposits	5,319,066.34	5,130,045.22	5,400,320.08	5,437,160.59
Borrowings	400,571.38	510,831.43	394,056.65	384,302.89
Other Liabilities and Provisions	152,872.46	135,090.41	143,845.19	132,929.53
Total Liabilities	6,186,977.57	6,099,139.27	6,263,092.67	6,281,852.46

# **STANDALONE FINANCIALS**



## **Profit & Loss Account Summary**

				In Rs. million
	FY 15	FY16	FY17	H1 FY18
Interest Earned	434,647.07	417,964.70	392,908.52	193,897.36
Interest Expended	320,862.46	300,718.47	274,647.36	139,484.74
Net Interest Income	113,784.61	117,246.23	118,261.16	54,412.62
Other Income	41,979.00	36,525.39	67,723.30	33,173.45
Operating Expenses	80,885.87	93,415.42	88,657.97	41,461.30
Operating Profit	74,877.74	60,356.20	97,326.49	46,124.77
Net Profit	17,089.22	(60,892.13)	(15,583.15)	2,667.81
Key Ratios				
	FY 15	FY16	FY17	H1 FY18
Earnings Per Share (Basic)	26.57	(83.01)	(15.72)	2.42
Earnings Per Share (Diluted)	26.57	(83.01)	(15.72)	2.42
Return on Equity	6.70%	(26.10%)	(7.78%)	2.73%
Return on Average Assets	0.27%	(0.94%)	(0.24%)	0.08%
Book Value per share (in Rs.)	398.02	246.82	188.62	162.23
Cost/ Income	51.93%	60.75%	47.67%	47.34%
Net Interest Margin	2.11%	2.11%	2.20%	2.07%



# **THANK YOU**