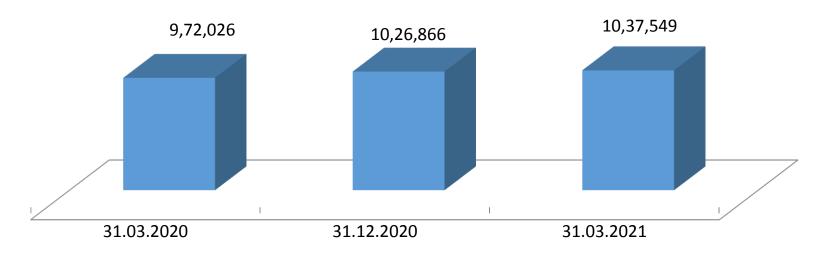




Performance Analysis FY 2020-21

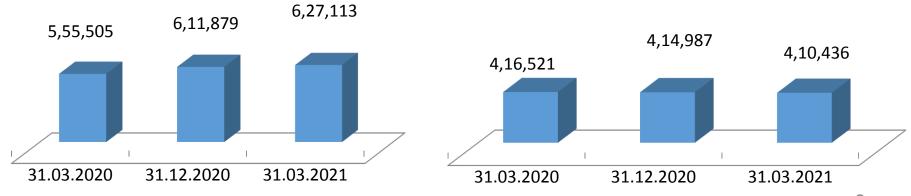


Global Business



Global Deposits

Global Advances

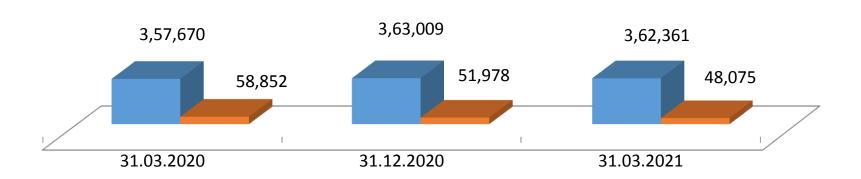




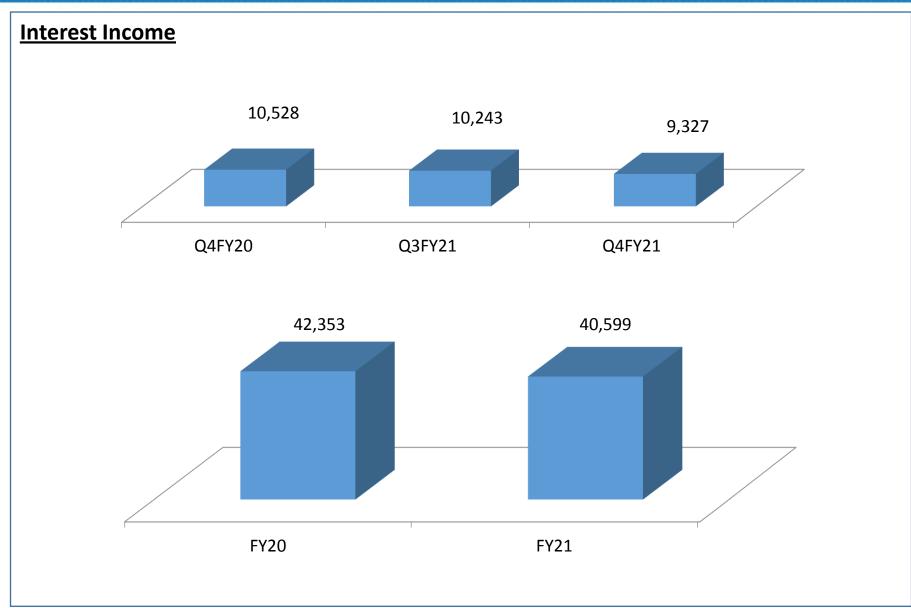
Domestic & Overseas Deposits



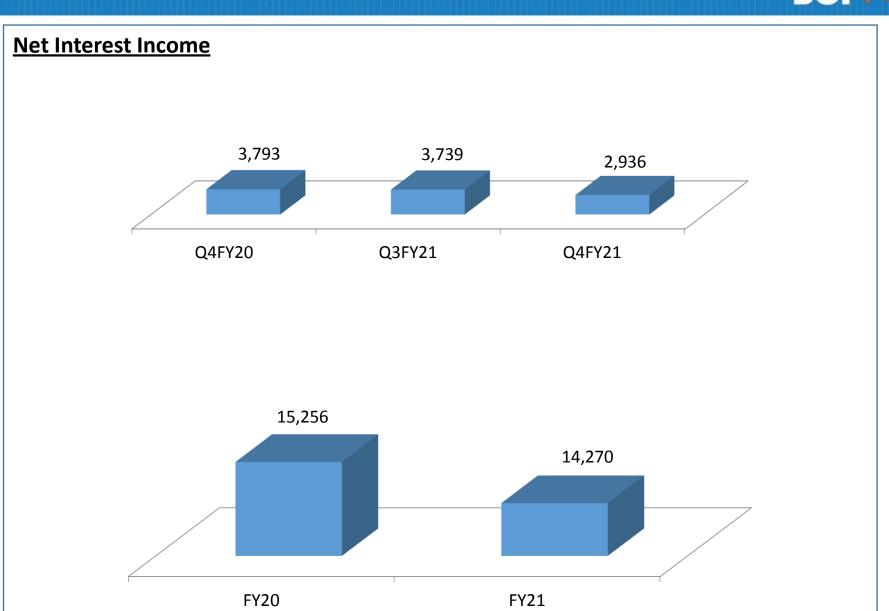
Domestic & Overseas Advances



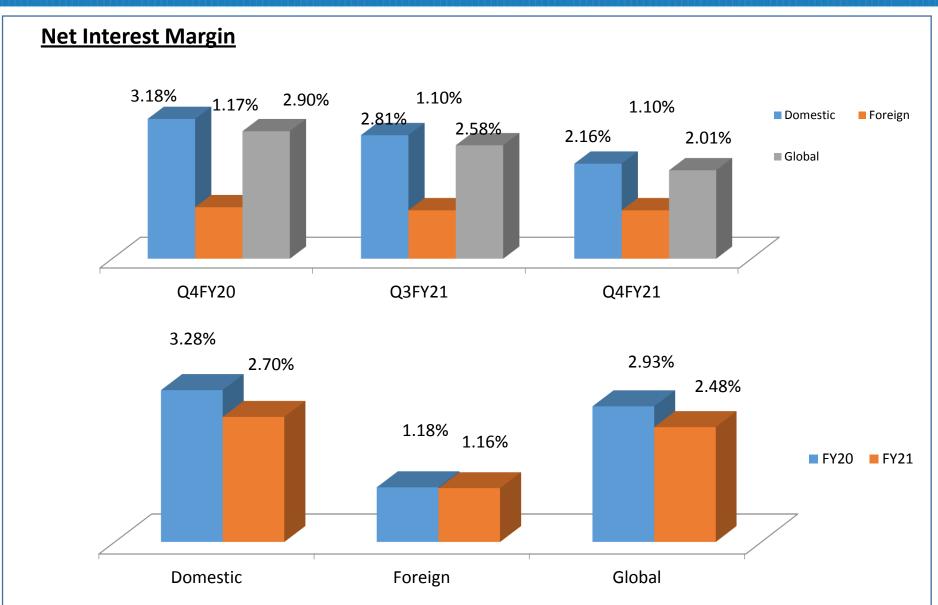




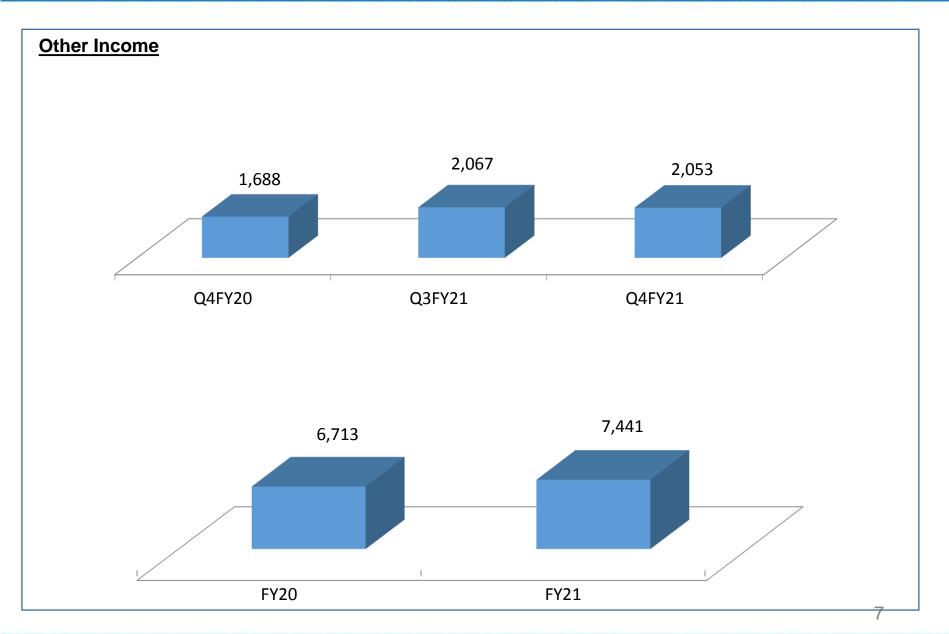




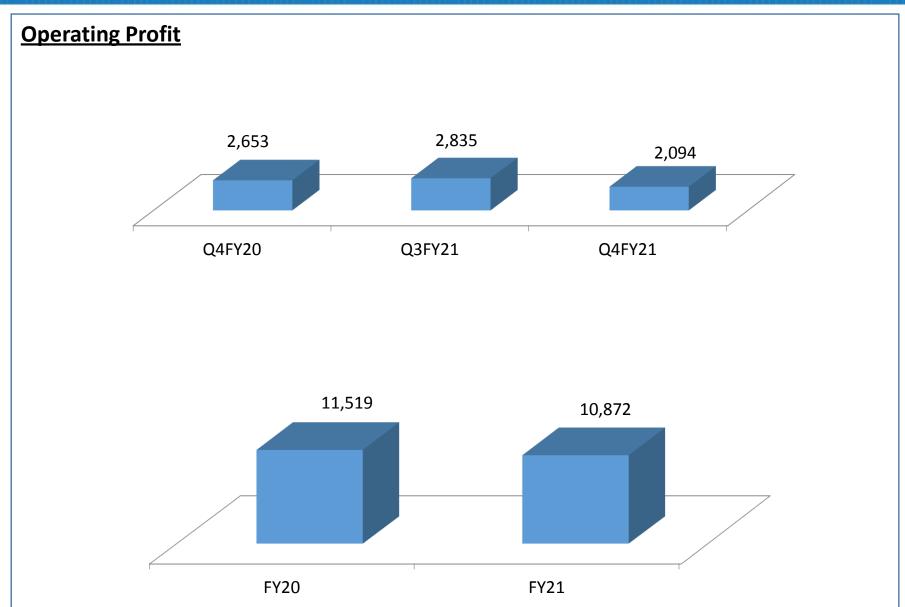




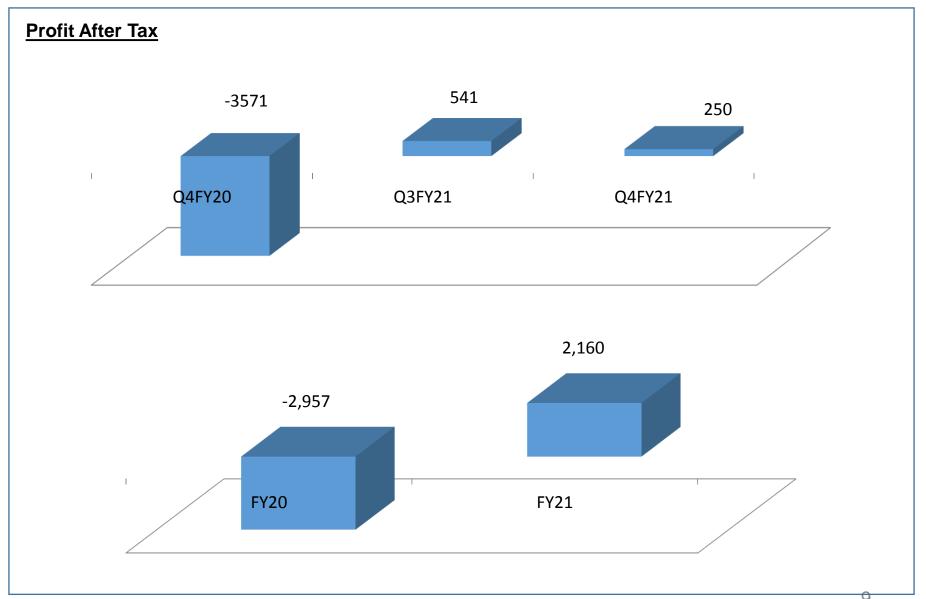






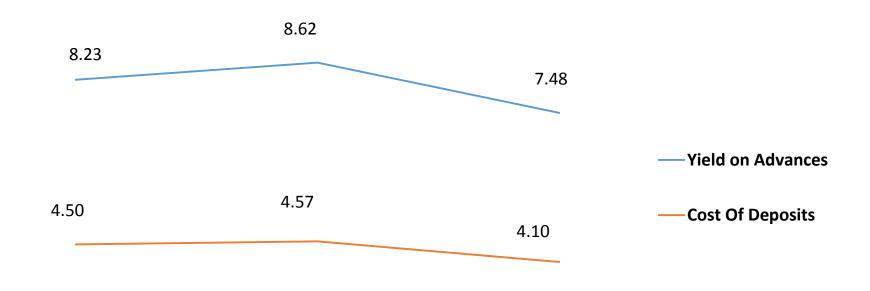




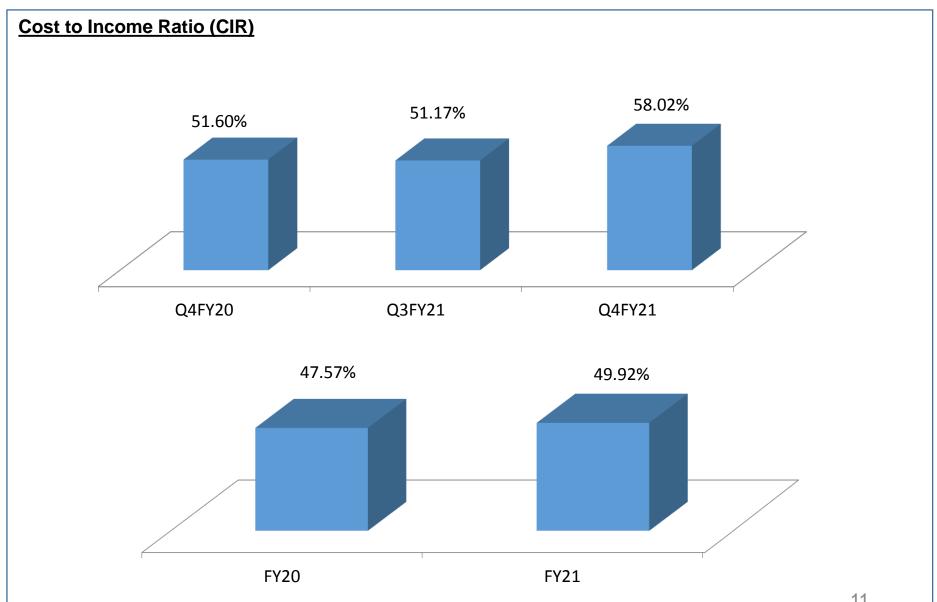




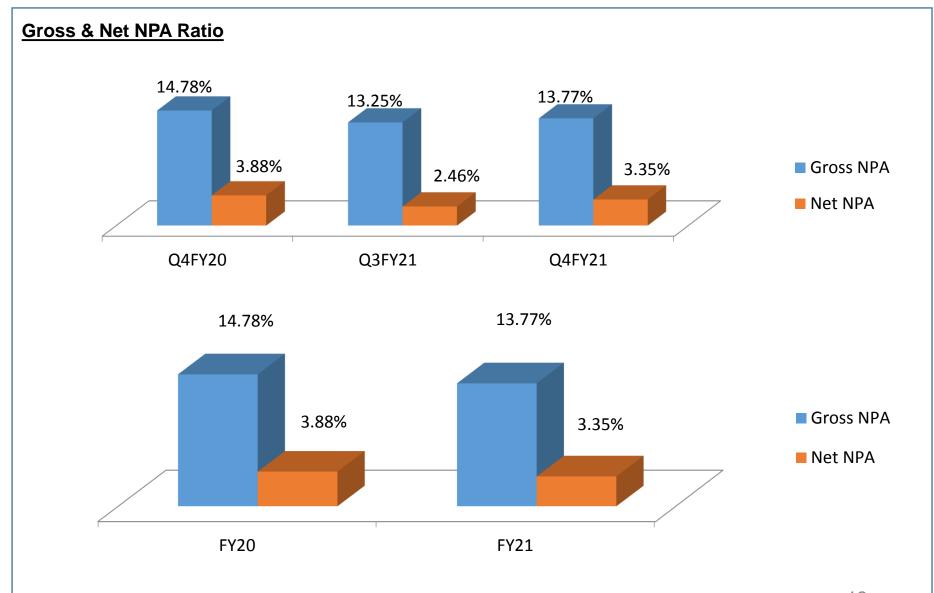
Yield on Advances and Cost of Deposits





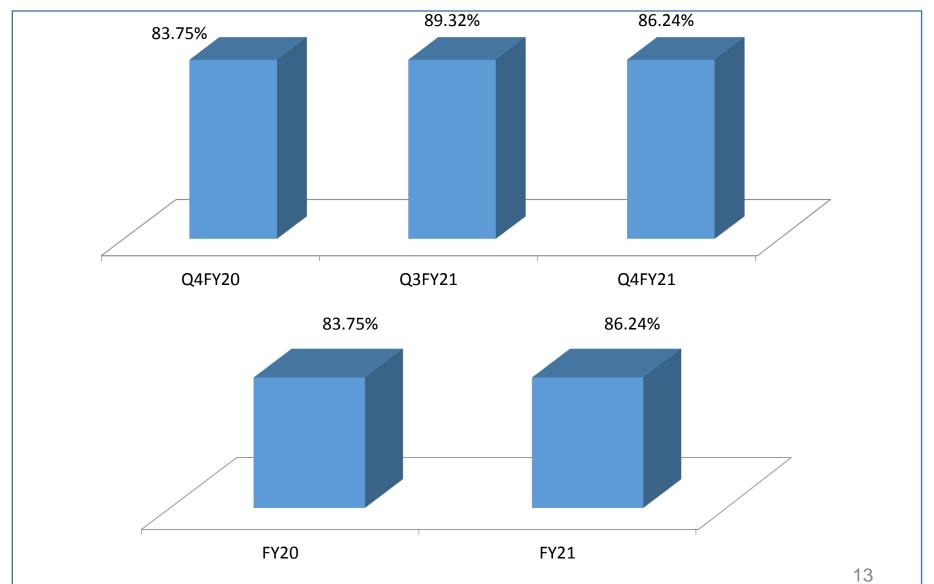






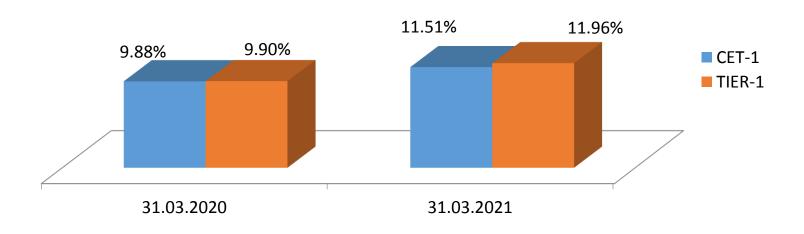


Provision Coverage Ratio (PCR)

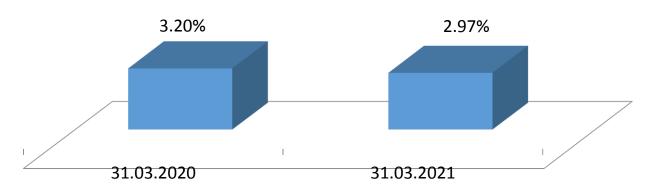




CET-1 / Tier-1 (%)

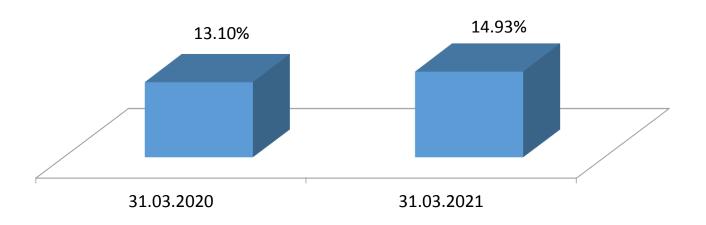


<u>Tier-2 (%)</u>

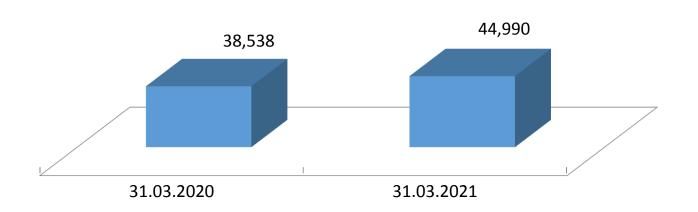




CRAR (%)



Capital Funds

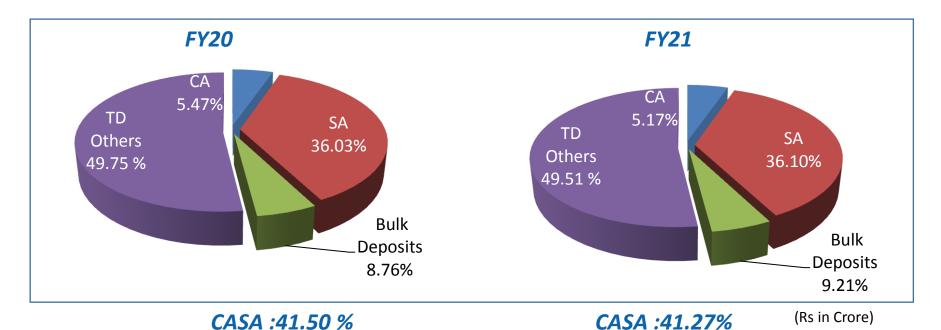


Business Synopsis



Business Mix (Deposits + Advances)	31.03.2020	31.03.2021	Variation (%) over (Y-o-Y)
Global Business	972,026	1037,549	6.74
Domestic	840,209	913,496	8.72
Foreign	131,817	124,053	-5.89
Global Deposits	555,505	627,113	12.89
Domestic	482,539	551,135	14.22
Foreign	72,966	75,978	4.13
Global Advances	416,521	410,436	-1.46
Domestic	357,670	362,361	1.31
Foreign	58,852	48,075	-18.31





Type of deposits	31.03.2020	31.12.2020	31.03.2021	Y-O-Y Growth
Current Account	26,046	29,532	28,166	8.13
Saving Account	171,704	185,295	196,503	14.44
CASA	197,751	214,826	224,669	13.61

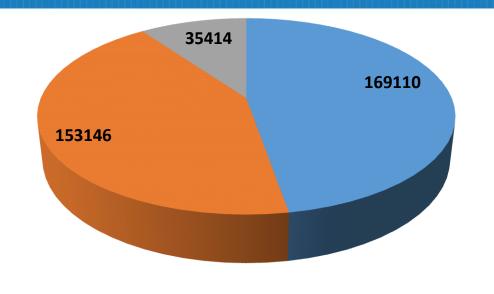
Key Sectors – Domestic



Industry	31.03.2020	31.12.2020	31.03.2021	Y-O-Y Growth %	% to Domestic credit Mar21
Agriculture (Excluding RIDF)	52,184	53,943	55,698	6.73	15.37
MSME	56,092	61,911	63,237	12.74	17.45
Retail	60,834	65,143	68,058	11.87	18.78
RAM	169,110	180,997	186,993	10.57	51.60
Corporate & Others	153,146	134,439	129,956	-15.14	35.86
Govt & Govt Guaranted Advance	35,414	47,573	45,412	28.23	12.54
Total	357,670	363,009	362,361	1.31	100.00

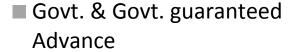
Domestic Advances – Segment wise break-up



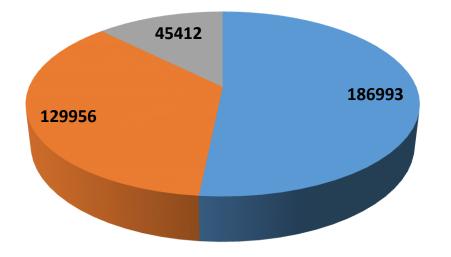








FY20



- RAM
- Corporate & Others
- Govt. & Govt. guaranteed Advance

FY21



Particulars	31.03.2020	31.12.2020	31.03.2021	Y-O-Y Growth %	% to Retail Credit Mar 21
Home	35,994	38,706	40,094	11.39	58.91
Mortgage	6,693	6,744	6,883	2.84	10.11
Auto	5,599	6,428	6,891	23.07	10.13
Education	3,128	3,039	2,783	(11.04)	4.09
Personal	1,757	2,537	2,557	45.56	3.76
Others	7,663	7,690	8,850	15.49	13.00
Total	60,834	65,143	68,058	11.87	100

Domestic Credit – Industry-wise



Particulars	31.03.2020	31.12.2020	31.03.2021	Y-O-Y Growth %	% to Domestic Advances
Infrastructure	54,447	57,899	58,690	7.79	16.04
Basic Metal & Metal products	13,571	13,539	14,393	6.06	3.93
Textiles	<i>8,421</i>	<i>8,052</i>	7,895	<i>-6.25</i>	2.16
Gems & Jewellery	4,634	4,305	<i>3,938</i>	<i>-15.02</i>	1.08
Chemicals & Chemical products	4,402	5,072	5,041	14.52	1.38
Vehicles, vehicle parts & Transport equipment	2,972	3,237	3,198	7.60	0.87
Rubber, Plastic & their products	1,924	1,802	1,830	-4.89	0.50
Construction	4,414	4,536	4,623	4.73	1.26
Real Estate(Incl CRE+HFC)	75,090	77,212	77,491	3.20	21.18
NBFC(Excl HFC)	26,370	25,552	32,327	22.59	8.84
Other Industries	29,168	27,324	24,415	-16.30	6.67
Total	2,25,413	2,28,530	2,33,841	3.74	63.92

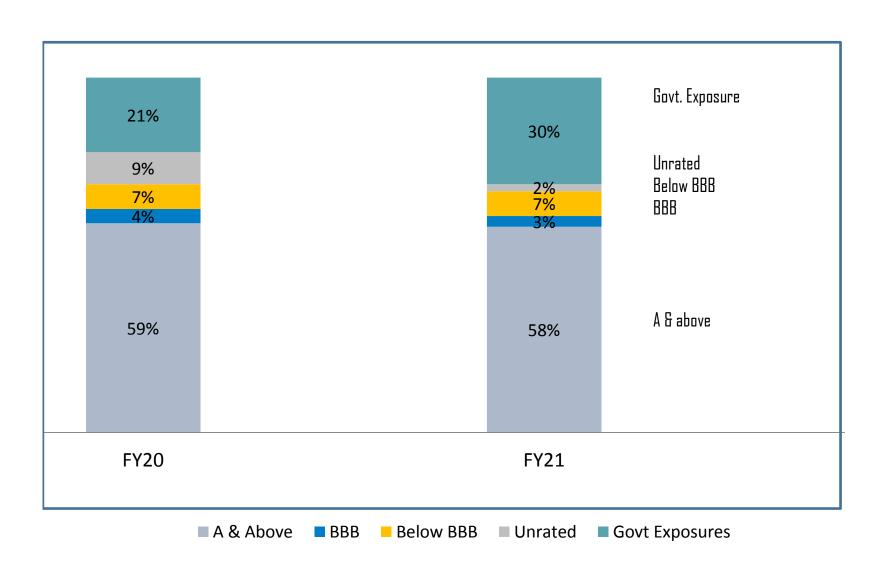


Industry	31.03.2020	31.12.2020	31.03.2021	Y-O-Y Growth%	% to ANBC (FY2020-21)
Agriculture	52,918	57,340	59,007	11.52	17.50
Out of which, S&MF	26,476	30700	31,992	20.83	9.29
MSME	52,302	56,183	57,267	9.49	
Out of which, Micro	27,040	37,655	38,158	41.12	11.54
Housing Loan	18,058	18,340	20,207	11.90	
Educational Loan	28,76	2435	2304	(19.89)	
Others	217	117	149	(31.44)	
Total Priority Sector Advances	126,371	134,416	138,935	9.94	41.25



Particulars	31.03.2020	31.12.2020	31.03.2021	Y-O-Y (%)
Power	34,196	37,210	38,711	13.20
a) SEBs	13,917	18,691	18,770	34.87
b) Others	20,279	18,519	19,941	(1.67)
Roads and Ports	13,398	14,506	13,988	4.40
Telecom	492	479	487	(1.02)
Other Infrastructure	6,361	5,704	5,504	(13.47)
Total	54,447	57,899	58,690	7.79







REPORTED TO RBI-CRILC (Central Repository of Information on Large Credits) EXPOSURE OF RS. 5 Crore and above

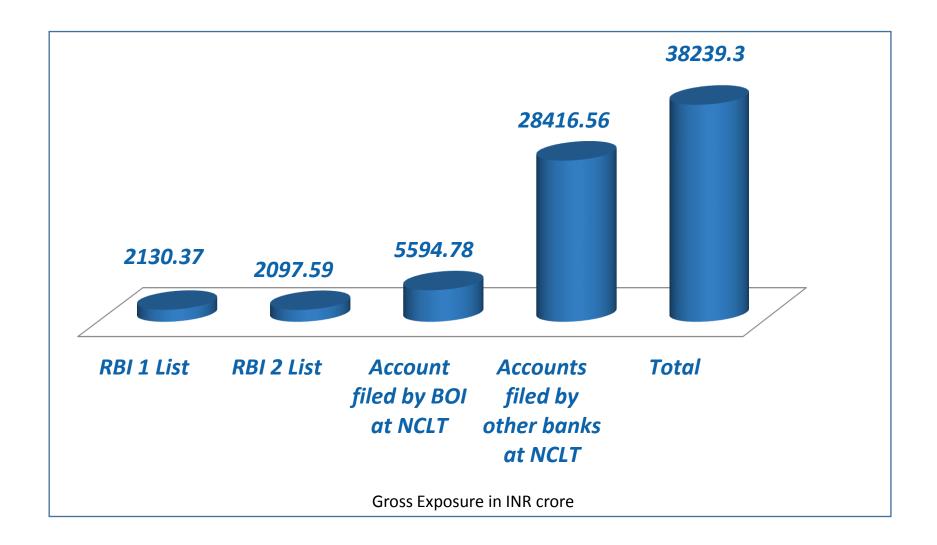
VERTICAL	No. of Borrowers	FB+NFB O/S	No. of Borrowers	FB+NFB O/S	No. of Borrowers	FB+NFB O/S
	Mar-20		Mar-20 Dec-20		Mar-21	
SMA-1	62	1,773	158	3,087	160	2,742
SMA-2	<i>55</i>	2,370	152	8,709	33	4,207
TOTAL	117	4,143	310	11,797	193	6,948

Sector breakup of Restructured Advances 31.03.2020



	FY20	FY20		
Sector	NO. OF ACCOUNT	AMOUNT	NO. OF ACCOUNT	AMOUNT
INFRA	14	1871	15	1477
INFRA-POWER	10	1672	9	1269
INFRA-TELECOM	0	0	0	0
INFRA-ROADS & PORTS	3	116	3	110
INFRA-OTHERS	1	84	3	98
AVIATION	0	0	1	1677
TEXTILES	19	61	32	95
ENGG	7	60	17	103
SUGAR	1	31	2	107
PHARMA	2	10	4	37
STEEL	5	47	5	53
CEMENT	12	192	21	204
SERVICES	14	76	34	181
HOTELS	13	91	30	151
OTHER METAL	6	15	13	37
AGRICULTURE	23	100	26	122
AUTOMOBILES	4	12	6	20
SERVICE-TRANSPORT RELATED	10	72	17	87
OTHERS	142579	4103	195878	6760
Standard Restructured Advances (Domestic)	142709	6741	196101	11111
Standard Restructured Advances (Overseas)	2	34	1	9
Standard Restructured Advances (Total)	142711	6775	196102	11120





Asset Quality Trend



Item	31.03.2020	31.12.2020	31.03.2021
Gross NPA	61,550	54,997	56,535
Net NPA	14,320	9,077	12,262
Gross NPA %	14.78%	13.25%	13.77%
Net NPA %	3.88%	2.46%	3.35%
Provision Coverage Ratio (%)	83.74%	89.32%	86.24%

Movement of NPA



Segment	Q4FY20	Q3FY21	Q4FY21	31.03.2020 (FY20)	31.03.2021 (FY21)
Opening Balance	61,730	56,232	54,997	60,661	61,550
Less:					
Recovery	1,279	1,495	975	6,509	4,188
Upgradation	27	166	109	1,303	635
Write Off	1,638	70	4,746	7,628	8,732
Total reduction	2,944	1,731	5,830	15,440	13,555
Slippages	2,764	496	7,368	16,329	8,540
Closing Balance	61,550	54,997	56,535	61,550	56,535

Slippages for FY 2020 & FY 2021



Segment	31.03.2020	31.03.2021
- Retail	1,171	967
- Agriculture	3,165	1,717
- MSME	2,338	1,691
- Corporate & Others	8,037	3,829
Domestic (Total)	14,711	8,204
Overseas (Total)	1,618	336
Grand Total	16,329	8,540

Slippages as %-of Standard Advances	31.03.2020	31.03.2021
Slippages	16,329	8,540
Standard Total Advances	3,53,901	3,54,972
Slippages as % of Standard Advances	4.61%	2.40%

Monitoring Mechanism for SMA



The major initiatives taken in this regard are given as under:

- Various campaigns viz. Star Chunauti, Star SANKALP, Star Focus launched during the month of February, March-21 and continuation of Star SANKALP which involved the staff at all levels including the sub-ordinate staffs.
- Daily monitoring of progress from Head Office by the TOP management
- ➤ Direct engagement with the field level functionaries through VC by the top executives to instill confidence and boost their morales.
- ➤ Task Force Team/Watch Rooms at Zonal Offices and Area Managers Offices were utilized in a focused way with targets for optimum results.
- ➤ Large Value stressed accounts were discussed in the Asset Quality Monitoring Committee Meetings for possible resolutions in the presence of top executives from HO.
- ➤ Pushing of weekly SMS alerts to the defaulting borrowers requesting for clearing the overdues to avoid downgrading of the Credit ratings.
- Segment wise / Area specific strategies were devised in consultation with the respective NBG / Zonal Heads.



Item	31.03.2020	31.12.2020	31.03.2021		to Stic Credit Mar 21
Large Corporate	31,799	27,353	25,787	51.66	45.61
MSME	8,889	8,150	10,550	14.44	18.66
AGRICULTURE	9,044	8,365	85,01	14.69	15.04
RETAIL	1,806	1,485	21,63	2.93	3.83
TOTAL (Domestic)	51538	45,353	47,001	83.73	83.14
Total (Overseas)	10012	9,644	9,534	16.27	16.86
Total (Global)	61550	54,673	56,535	100	100



	FY20			FY21		
Particulars	AFS	нтм	HFT	AFS	НТМ	HFT
SLR Investments	30,220	87,515	10	40,214	100,927	(24)
Of Which: Government Securities	30,220	87,515	10	40,214	100,927	(24)
Other Approved Securities	0	0	0	0	0	0
M Duration	1.51		6.85	1.22		7.74
Non SLR Investments	14,826	23,696	0	12,589	32,143	28
M Duration	2.95			3.64		
Total	45046	111,211	10	52,803	133,070	4 33



	Qı	uarter ende	ed				
Particulars	Q4FY 20	Q3FY 21	Q4FY21	Variation (Qtr) %	FY20	FY21	YOY Variation (Annual) %
Interest Income	10,528	10,243	9,327	-8.94	42,353	40,599	-4.14
a. From Advances	7,207	6,941	6,184	-10.91	28,805	27,407	-4.85
b. From Investments	2,770	2,926	2,915	-0.38	10,704	11,548	7.88
c. From Money Market Operations & Others	550	376	228	-39.36	2,844	1,645	-42.16
Interest Expended	6,735	6,504	6,391	-1.74	27,096	26,330	-2.83
a. On Deposits	5,960	6,086	5,959	-2.09	23,637	24,482	3.57
b. On Borrowings	<i>582</i>	252	262	3.97	2,583	1,156	-55.25
c. Subordinated Bonds & Others	192	166	170	2.41	877	691	-21.21
Net Interest Income	3,793	3,739	2,936	-21.48	15,257	14,269	-6.48

34



Particulars	Quarter ended			Variation (Qtr)	FY20	FY21	YOY Variation
	Q4FY 20	Q3FY 21	Q4FY21	%			(Annual) %
Commission, Exchange & Brokerage	<i>326</i>	291	316	8.59	1,356	1,106	-18.44
Profit from Sale of Investments	243	820	290	-64.63	585	2,547	335.38
Profit from Exchange Transactions	418	425	712	67.53	1,503	1,886	25.48
Recovery In W/o accounts	252	132	258	95.45	1,775	529	-70.14
Other Non Interest Income	449	400	477	19.25	1,493	1,373	-8.10
Total Non- Interest Income	1688	2068	2053	-0.73	6,713	7,441	10.84

Provisions



Particulars	FY2	0 FY21
Operating Profit	11,51	19 10,872
Provisions for		
- Bad & Doubtful	14,41	6,613
- Standard Assets	85	59 (41)
- NPV / Others	50	195
- Depreciation on Investment	34	869
Total Provisions before Tax	14,47	7,636
Profit before Tax (PBT)	(460	3236
Taxation	(164	6) 1076
Net Profit (PAT)	(295	<i>2160</i>

Key Financial Ratios



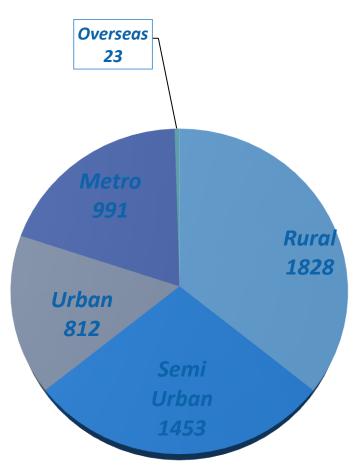
Particulars		31.03.2020		3	31.03.2021		
	Domestic	Foreign	Global	Domestic	Foreign	Global	
Cost of Deposits	5.10	1.63	4.57	4.57	0.76	4.10	
Yield on Advances	9.33	3.91	8.62	8.15	2.32	7.48	
Yield on Investments	7.29	6.22	7.24	6.59	6.39	6.58	
Net Interest Margin	3.28	1.18	2.93	2.70	1.16	2.48	
(NIM)							
Cost to Income Ratio	48.59	30.64	47.57	50.83	33.62	49.92	
Return on Assets (ROA)	-0.31	-1.07	-0.43	0.33	-0.05	0.28	
Return on equity (ROE)			-12.42			8.81	
Credit Cost	4.14	3.56	4.06	1.78	1.91	1.80	
(Annualised)							
Provision Coverage	82.81	89.71	83.74	84.96	94.76	86.24	
Ratio							

Capital Adequacy – Basel-III



Particulars	31.03.2020	31.12.2020	31.03.2021
Capital Adequacy - Basel III			
CET1 Capital	29,059	28,459	34,690
Tier I Capital	29,119	28,459	36,042
Tier II Capital	9,419	9,245	8,949
Total Capital(CRAR)	38,538	37,704	44,990
Total Assets	656,995	713,382	725,856
Risk Weighted Assets	294,189	301,350	301,305
CET1 (%) including CCB	9.88%	9.44%	11.51%
Tier I (%)	9.90%	9.44%	11.96%
Tier II (%)	3.20%	3.07%	2.97%
Capital Adequacy Basel III (%) including CCB	13.10%	12.51%	14.93%

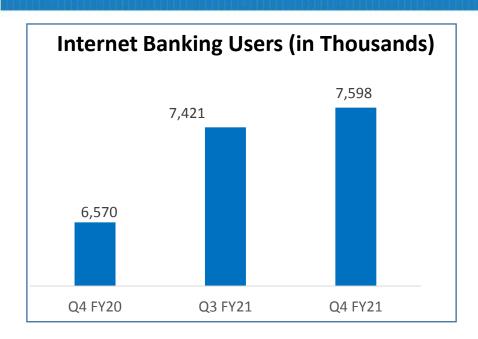


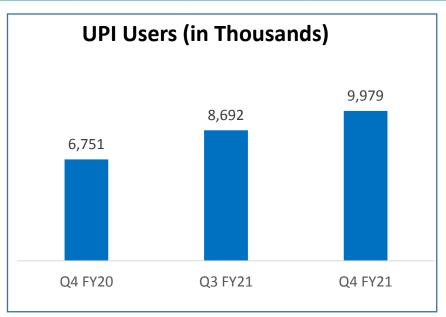


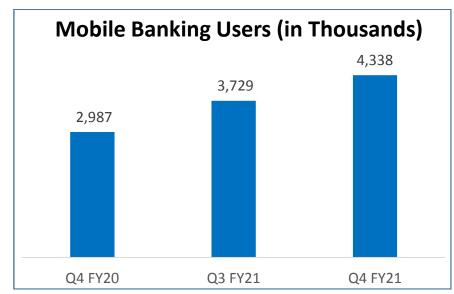
Particulars	31.03.2020	31.12.2020	31.03.2021
Rural	1,828	1,827	1,828
Semi-urban	1,454	1,454	1,453
Urban	810	811	812
Metro	991	991	991
Domestic Branches	5,083	5,083	5,084
Overseas Branches	23	23	23
Total	5,106	5,106	5,107

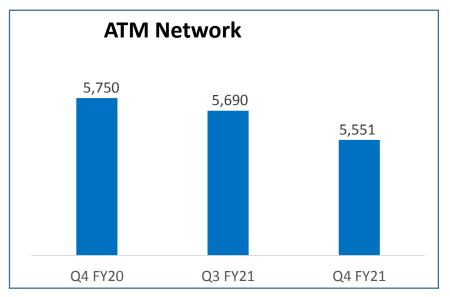
Alternate Delivery Channel



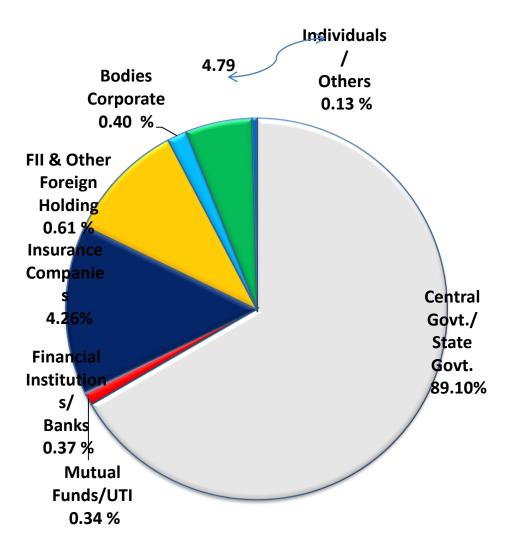












BANK OF INDIA - EQUITY	As on 31.03.2021		
Category	Shares	% to Capital	
Promoter(Government of India)	2919690866	89.10	
Foreign Financial Institution Investor	20125248	0.61	
Financial Institution/Bank	12268272	0.37	
Insurance Company	139539701	4.26	
Mutual Funds	11285569	0.34	
Bodies Corporate	13256119	0.40	
Indian public	156914581	4.79	
Others	3842994	0.13	
Total	3276923350	100.00	

COVID-19 Response so far



Employees

- Staggered working hours and work from Home were exercised wherever feasible
- COVID Task Force team formed at all administrative office level to support staff affected by COVID
- Staffs with disabilities and age above 55 were exempted for Physically attending office
- Compensation to staff in case of death due to COVID

Operation

Banks Operations were intact during lockdown:

- Alternate Delivery Channel were fully operational
- Not much impact on functioning of branches / ATMs
- Meeting were held through video conference
- o or other audio electronics mode.

Customer

Special Credit Scheme:

- **BOI Star Kavach Personal loan Scheme**
- COVID Emergency Credit Loan Scheme
- BOI Star Sanjeevani Healthcare
- BOI Aarogyam

Others

- Proactive measures like sanitization, fumigation, etc) taken up at branch, Office and ATMs.
- Bank has also undertaken various activities to support corona warriors by distributing Face masks, gloves, food packets and grocery items etc.

Awards & Recognition



Bank has won "APY Annual Award (2020-21)" for overall performance for achieving 'per APY' target. Bank has awarded "Best performer under PSU category for Amazing Achievers of APY (AAA)" by PFRDA during 1st February 2021 to 31st March 2021. Bank has won Infosys Finacle Client Innovation Awards in the category "Product Innovation" for QRCash, 2020. Bank has been awarded Rajbhasha Kirti Puraskar (1st prize) for the year 2019-20 for the excellent performance in official *implementation* For promotion of Digital transactions throughout the country, Ministry of Electronics and Information Technology (MeitY), Govt of India, publishes scorecard for banks every month. As per the latest scorecard for January 2021, our overall score was 74 and stood at 4th Rank out of total 44 Banks. Under Large and Medium Banks our bank ranks at 3rd position among 20 banks.



FΥ	9M	FΥ	Y - O -Y		FΥ	9M	FΥ	Y - O -Y
MAR-20	DEC-20	MAR-21	Growth		MAR-20	DEC-20	MAR-21	Growth
		(Amt Crore)					(Amt crore)
<u>!</u>	BOI Share	eholding	<u>Ltd</u>		BO	l Mercha	nt Banke	<u>r Ltd</u>
12.38	5.33	6.20	-49.87%		1.76	1.15	2.87	62.81%
5.20	1.09	0.84	-83.93%		0.56	0.39	0.92	65.19%
32.43	30.52	30.26	-6.67%		14.82	15.20	15.74	6.23%
		(Amt Crore)					(Amt Lacs)
BOI AXA	Investme	ent Mana	gers Pvt Ltd		BOI AXA Trustee Services Pvt Ltd			s Pvt Ltd
	MAR-20 12.38 5.20 32.43	MAR-20 DEC-20 BOI Share 12.38 5.33 5.20 1.09 32.43 30.52	BOI Shareholding 12.38 5.33 6.20 5.20 1.09 0.84 32.43 30.52 30.26	MAR-20 DEC-20 MAR-21 Growth (Amt Crore) BOI Shareholding Ltd 12.38 5.33 6.20 -49.87% 5.20 1.09 0.84 -83.93%	MAR-20 DEC-20 MAR-21 Growth (Amt Crore) BOI Shareholding Ltd 12.38 5.33 6.20 -49.87% 5.20 1.09 0.84 -83.93% 32.43 30.52 30.26 -6.67%	MAR-20 DEC-20 MAR-21 Growth MAR-20 (Amt Crore) BOI Shareholding Ltd BO 12.38 5.33 6.20 -49.87% 1.76 5.20 1.09 0.84 -83.93% 0.56 32.43 30.52 30.26 -6.67% 14.82 (Amt Crore) (Amt Crore) (Amt Crore)	MAR-20 DEC-20 MAR-21 Growth MAR-20 DEC-20	MAR-20 DEC-20 MAR-21 Growth MAR-20 DEC-20 MAR-21

				(Amt Crore)			(Amt Lacs)
	BOI AXA I	nvestme	ent Mana	gers Pvt Ltd	BOI A	KA Truste	e Service	s Pvt Ltd
- Revenue	25.45	14.91	19.22	-24.47%	12.12	7.33	12.06	-0.50%
- Net Profit	-5.85	-5.89	-8.15	39.34%	-0.34	-1.17	-0.60	76.47%
- Net Worth	52.81	46.92	50.45	-4.46%	21.11	19.94	20.51	-2.84%
- AUM	1927.12	2362	2105	9.23%				

International Subsidiaries



INR Crores	ВС)I Tanzania L	_td (Amt C	rore)	BOI Uganda Ltd (Amt Crore)				
	Mar'20	Dec'20	Mar'21	YOY Growth %	Mar'20	Dec'20	Mar'21	YOY Growth %	
Deposits	376	410	398	6	468	535	540	15	
Advances	247	242	233	-6	347	366	378	· ·	
Operating Profit	12	9	10	-24	18	15	22	2	
Net Profit	7	6	4	-37	11	9	11		
NPA Gross	20	13	8	-59	0	4	4		
NPA Net	12	10	7	-41	0	2	4		
NPA Gross %age	8.15	5.64	3.58	-56.07	-	1.23	1.05		
NPA Net %age	4.66	4.58	3.02	-35.19	_	0.66			
INR Crores	ВС	I New Zealan	d Ltd (Amt C	rore)	PT BOI Indonesia Tbk (Amt Crore)				
mux crores	Mar'20	Dec'20	Mar'21	YOY Growth %	Mar'20	Dec'20	Mar'21	YOY Growth %	
Deposits	134	195	232	74	1237	1279	1183	-4	
Advances	261	392	457	75	976	1011	950	-3	
Operating Profit	3	7	8	179	41	5	8	-81	
Net Profit	1	6	6	407	11	4	7	-36	
NPA Gross	0	0	0	-	43	50	46	6	
NPA Net	0	0	0	_	21	22	19	-13	
NPA Gross %age	0.00	0.00	0.00	_	4.44	4.95	4.80	8.1	
NPA Net %age	0.00	0.00	0.00	_	2.25	2.28	2.02	⁴ 10.22	

Initiatives



- Web-based Retail Online Module: launched to improve productivity and customer service by reducing turnaround time.
- Cardless Cash withdrawal using UPI QR (QRCash) has been launched by which our Bank Customers can withdraw cash from ATMs readily without the use of cards.
- Mobile and Internet Banking system upgraded with enhanced features for better customer experience.
- Document Management System (DMS) has been introduced for retrieval of documents and also helps us to store, track, manage and access our data in a more flexible and hassle free way.
- COVID-19 related specific loans/working capital/scheme promotion has been done using SMS and custom URL, using our BOI website. It also helps us in monitoring to generate leads and facilitate timely credit to interested customer.
- BOI SEVA OUR Chatbot is launched on website in English version on 7/9/2019. Hindi version of the Chatbot has also since been made available.
- As an FI initiative, seamless ICT Technology based basic banking services enabled in Rural & unbanked areas.

Initiatives



- Tech-driven Credit Monitoring System for tracking of 'Early Warning Signals' under implementation.
- "Enterprise wide Fraud Risk Management" framework for real-time fraud monitoring is under process.
- Rationalisation of Domestic/overseas branches and ATMs being undertaken to reduce the Operational Cost.
- Special drive for opening of Government Accounts & Pension accounts among branches across the country.
- Debit Card Control App & Credit Card Control App have been launched to enable customers to have a full control over the card activity.
- Door Step Banking (DSB) through Universal Touch points (Call Centre, Website and an App) has been introduced for providing banking services to customers from the Agents engaged by the Bank.

Vision, strategy and future outlook





Expand the Bank's Retail, Agriculture and MSME (RAM) lending profile by leveraging its existing customer base



Continue to contain funding cost by sourcing low cost deposits such as CASA



Focus on improving asset quality and containing NPA levels



Leverage technology to increase cross selling opportunities, reduce cost and enhance customer experience



Improving our Risk Management Systems to ensure long-term sustainability of our business



Thank You